2026
HALF-YEAR RESULTS

Presentation for investors, analysts and media

Basel, August 19, 2026

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AGENDA

1	Performance overview	Guillaume Daniellot
2	Financial performance	Isabelle Wege
3	Strategy update	Guillaume Daniellot
4	2026 outlook	Guillaume Daniellot
5	Q&A	Guillaume Daniellot & Isabelle Wege

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PERFORMANCE OVERVIEW

– GUILLAUME DANIELLOT, GROUP CEO –

STRONG FIRST-HALF PERFORMANCE AND CONFIRMED OUTLOOK

Growth, market share gains and margin progress

Revenue in Q2 2026

707.0 M

CHF 1.4 bn revenue in H1

Q2 organic growth in 2026

8.5%

5.9% in CHF and
7.8% organic growth in H1 or 2.3% in CHF

EBIT margin at constant currency[1]

26.9%

Core EBIT margin 25.7%
including currency impact

Digital solutions

IOS STRONG PERFORMANCE

SIRIOS X3 & software drove double-digit revenue growth

Profitability

STRONG OPERATIONAL LEVERAGE

Manufacturing productivity, supply-chain optimization and disciplined OPEX management

Outlook 2026[2]

CORE EBIT MARGIN EXPANSION OF AROUND 140 TO 170 BPS[1]

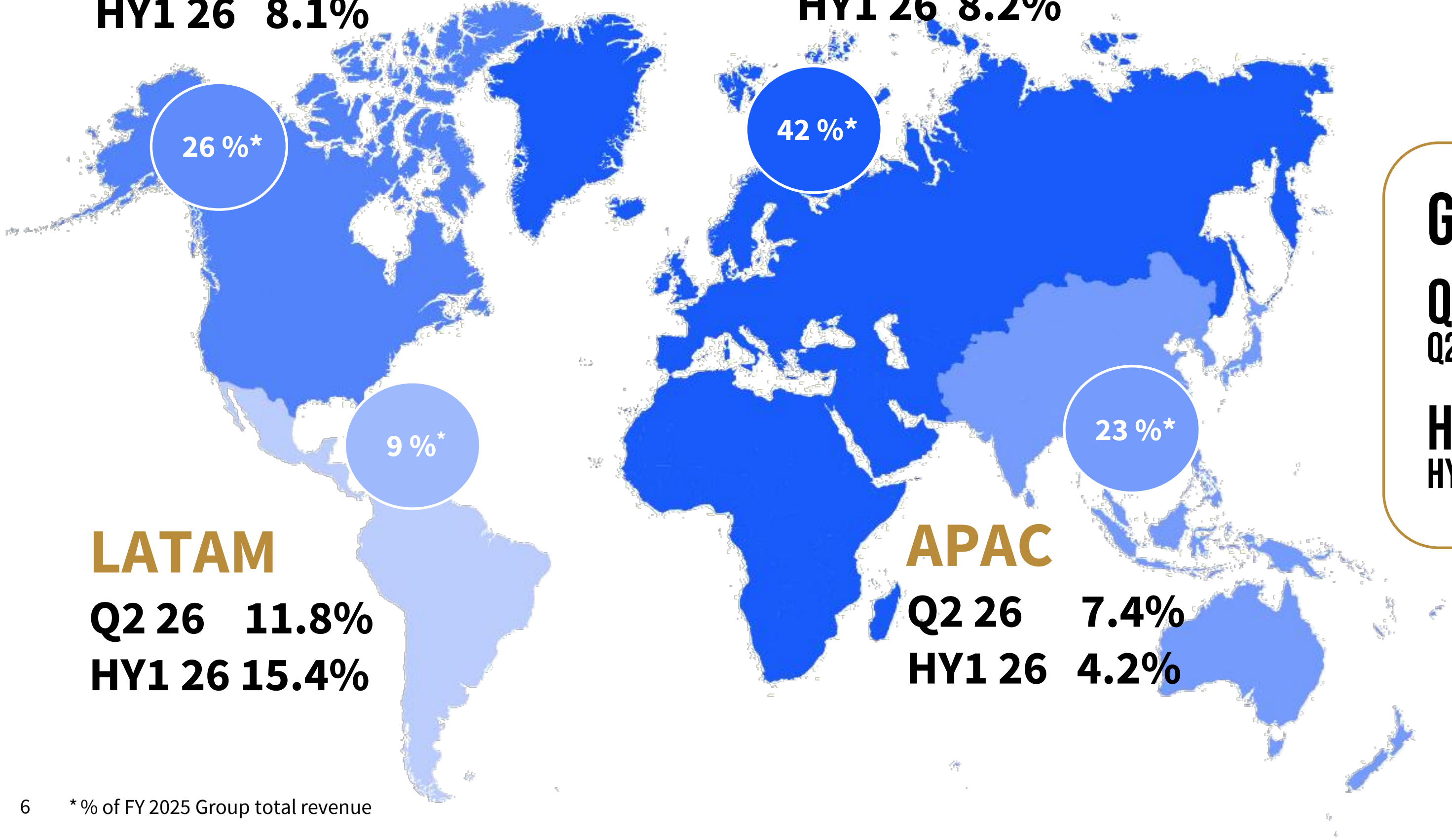
High single digit organic revenue growth

[1] At constant 2025 exchange rates
[2] Barring unforeseen events

STRONG GROWTH ACROSS REGIONS WITH VARIED MARKET DYNAMICS

NAM
Q2 26 8.4%
HY1 26 8.1%

EMEA
Q2 26 8.6%
HY1 26 8.2%



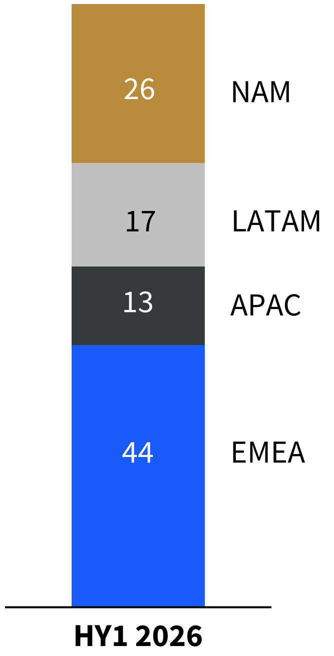
LATAM
Q2 26 11.8%
HY1 26 15.4%

APAC
Q2 26 7.4%
HY1 26 4.2%

GROUP

Q2 26	8.5%
Q2 25	9.3%
HY1 26	7.8%
HY1 25	10.2%

REGIONAL % SHARE OF ORGANIC GROWTH



* % of FY 2025 Group total revenue

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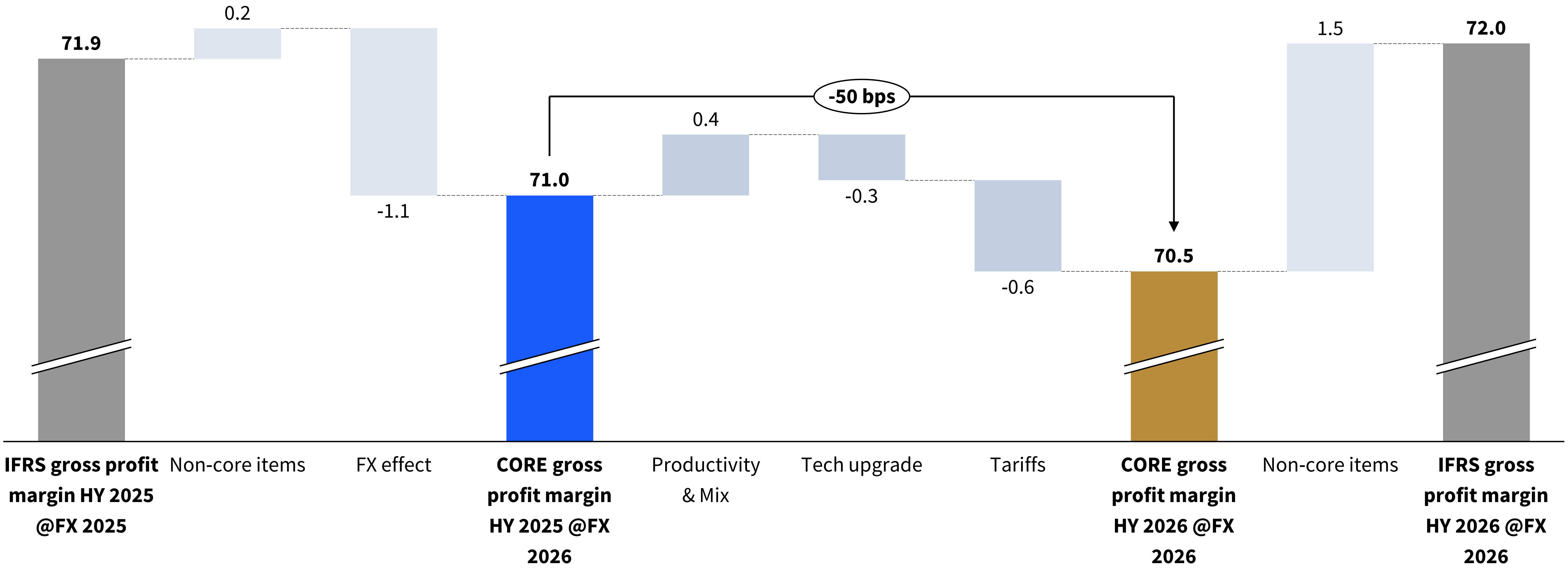
FINANCIAL PERFORMANCE

– ISABELLE WEGE, GROUP CFO –

GROSS PROFIT MARGIN AT 70.5% ON A HIGH LEVEL

Thanks to improved profitability despite tariffs and growth investments

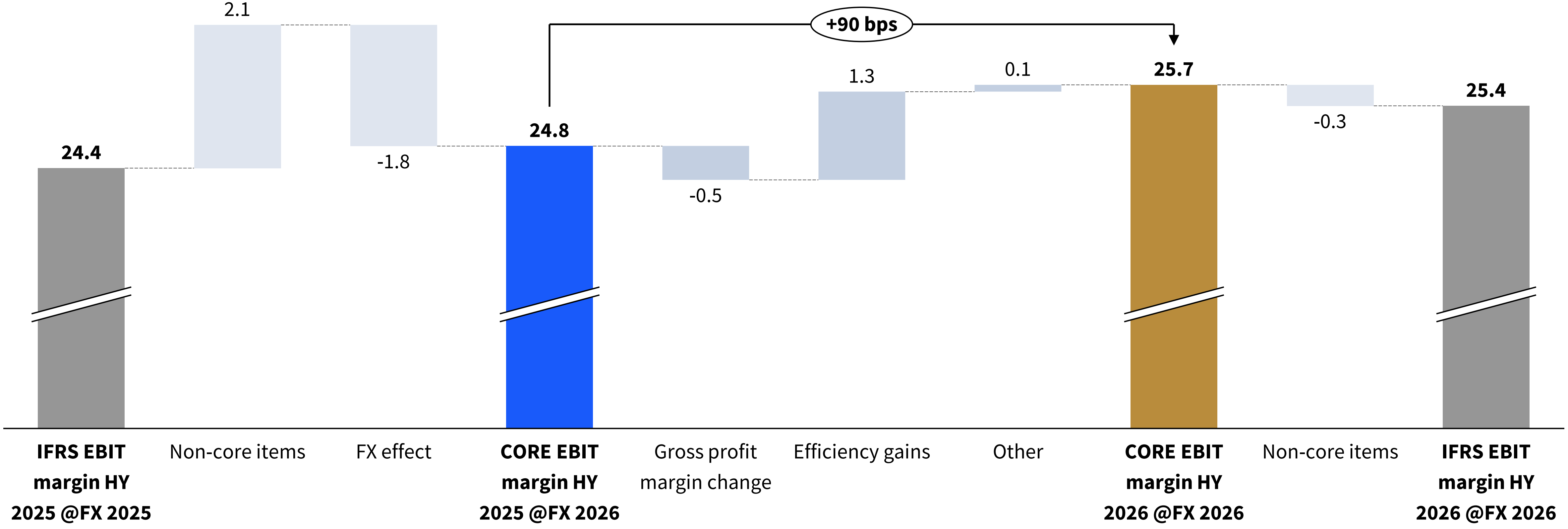
in %, rounded



CORE EBIT MARGIN INCREASED TO 25.7%

EBIT margin amounting to 26.9% at constant 2025 currency exchange rates

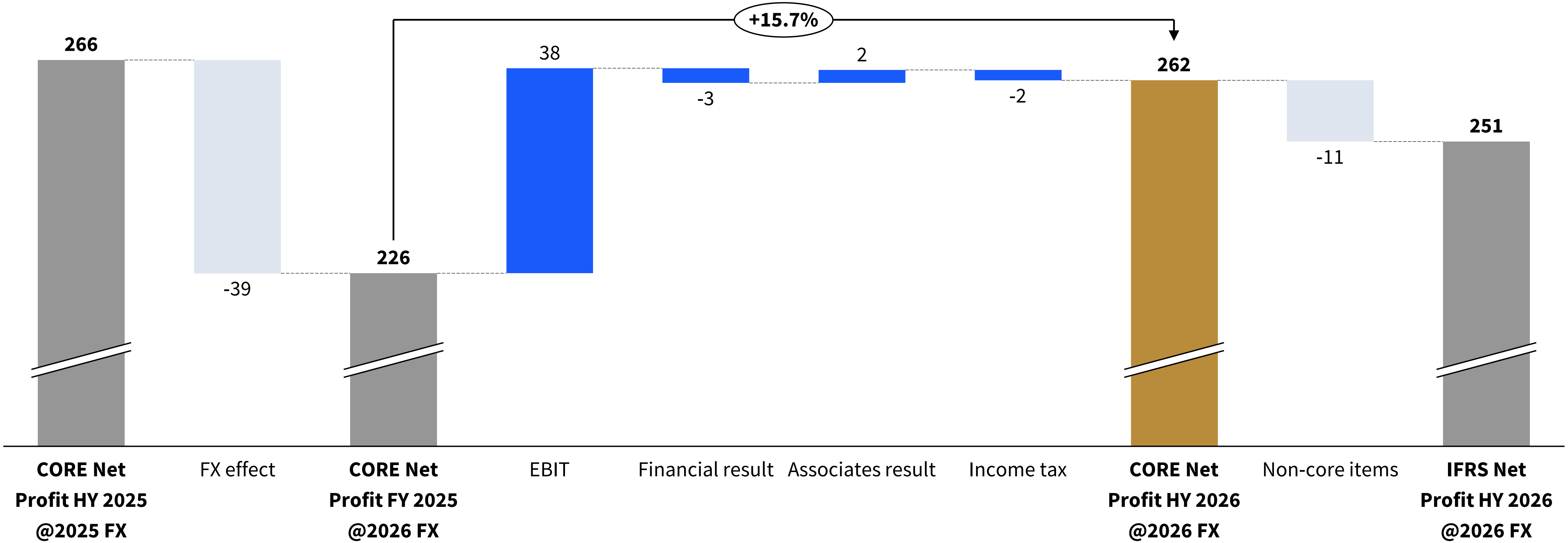
in %, rounded



CORE NET RESULT[1] REACHED CHF 262 M

Core net result margin 19.0%

in CHF million, rounded



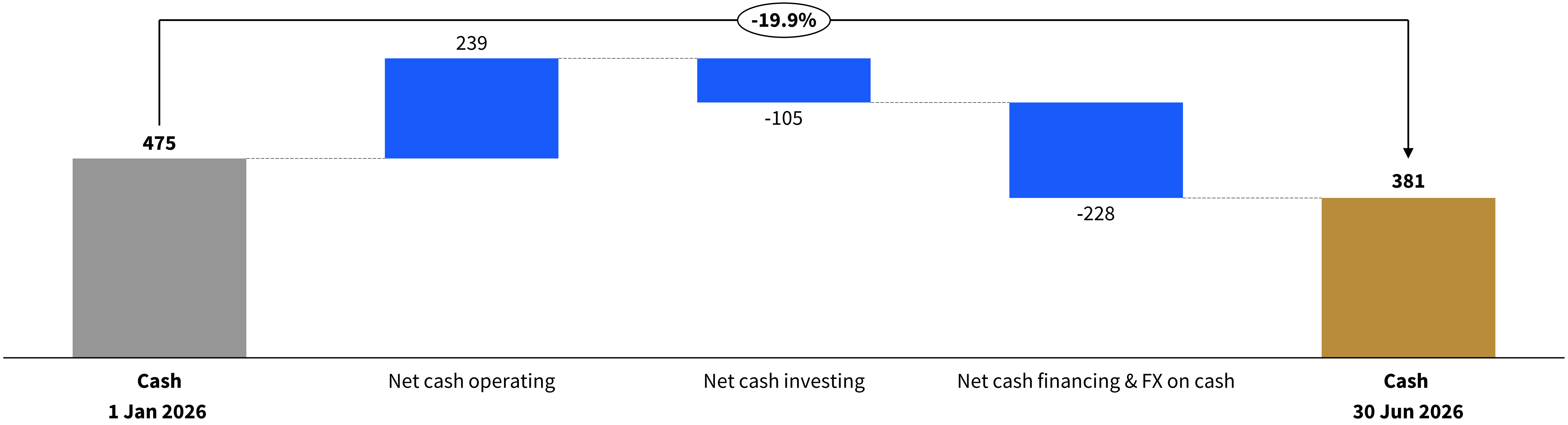
[1] Continuing operations

STRONG CASH POSITION

in CHF million, rounded

Free cash flow[1]
CHF 169m (12.2% of net revenue) in HY 2026

CAPEX
CHF 74m (5.4% of net revenue) in HY 2026



[1] Continuing operations

CAPITAL ALLOCATION PRIORITY ORDER DRIVES INVESTMENTS

1. REINVESTMENT IN THE BUSINESS TO DRIVE SUSTAINABLE FUTURE GROWTH
2. STRONG BALANCE SHEET TO ACCELERATE STRATEGIC PRIORITIES AND PURSUE M&A
3. MAINTAINING AND INCREASING DIVIDENDS WITH EARNINGS

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STRATEGY UPDATE

– GUILLAUME DANIELLOT, GROUP CEO –

A LARGE MARKET WITH SIGNIFICANT ROOM TO GROW

CHF 20 BN MARKET OPPORTUNITY

14 % MARKET SHARE

PERFORM

IMPLANTOLOGY

Market size

>35% — CHF 6.1BN

Market share

REGENERATIVES

<13% — CHF 1.3BN

TRANSFORM

CLEAR ALIGNER

<5% — CHF 4.9BN

DIGITAL EQUIPMENT

10%+ — CHF 1.8BN

CADCAM PROSTHETICS

<5% — CHF 5.7BN

CONSISTENTLY GAINING MARKET SHARE

Source: Straumann Group estimates 2025

OUR GROWTH PLAYBOOK: PRODUCT LEADERSHIP × CUSTOMER EXPERIENCE

STRAUMANN IEXCEL IMPLANT SYSTEM

CLEARCORRECT SCALLOPED TRIMLINE ALIGNER

STRAUMANN FAST MOLAR SOLUTION

SIRIOS X3 INTRAORAL SCANNER

STRAUMANN ACCESS CLOUD-BASED PLATFORM

INNOVATION
drives product excellence

×

DIGITALIZATION
enhances efficiency & clinician experience

EDUCATION

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DIGITAL EFFICIENCY IS DRIVING MARKET SHARE GAINS

DOUBLE DIGIT
scanners sold

DOUBLE DIGIT
increase of active users

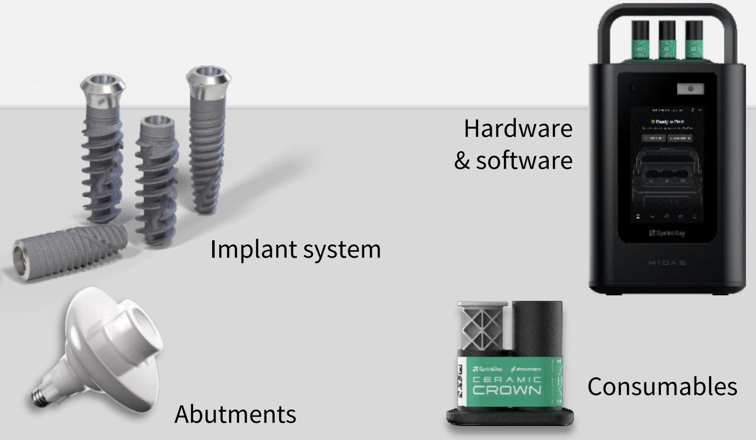
DOUBLE DIGIT
growth in healing abutments

IOS PORTFOLIO – MULTI BRANDING & MULTI PRICING

Premium	3Shape TRIOS 5/6
Mid	SIRIOS X3
Entry	SIRIOS

OPEN-CLOUD BASED STRAUMANN AXS PLATFORM

STRAUMANN GROUP PRODUCT PORTFOLIO



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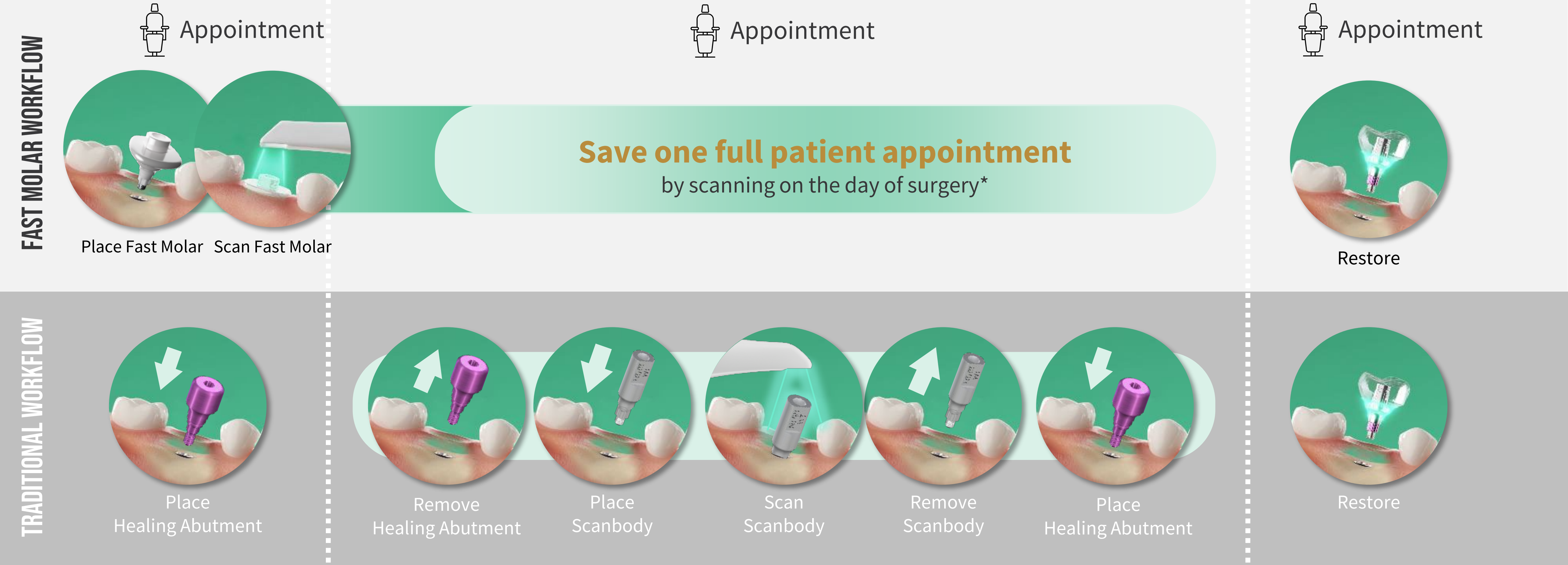
CUSTOMER EXPERIENCE LEADERSHIP DRIVES PRACTICE EFFICIENCY



*Based on anecdotal clinical experiences from Straumann customers

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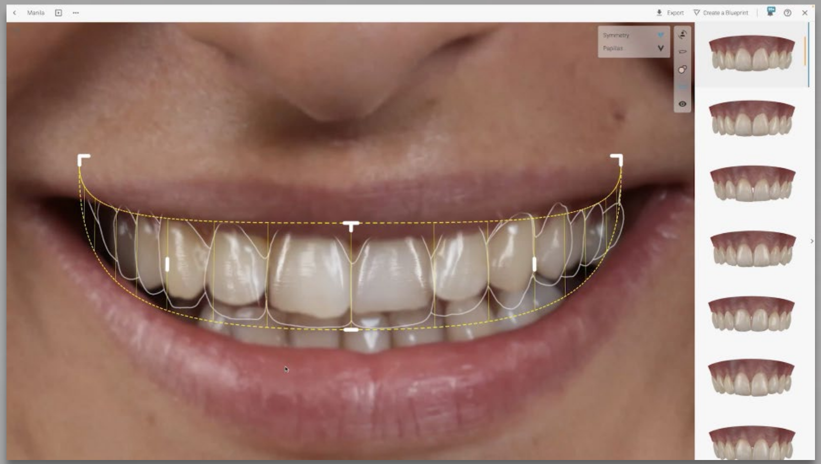
AI-POWERED IMPLANT CONVERSION DRIVES PRACTICE GROWTH

FROM A 2D PHOTO TO A DYNAMIC 3D SIMULATION – INSTANTLY AT THE CHAIRSIDE



See it in action: Smilecloud

- AI-enabled "YES" simulation visualizes outcomes for advanced implant cases
- Builds patient confidence and supports case conversion
- Connected to Straumann AXS for efficient digital case collaboration

INNOVATION AND DIGITAL WORKFLOWS EXTEND PREMIUM GROWTH

DRIVING PREMIUM LEADERSHIP

- iEXCEL drives conversions, new account wins and share gains across key geographies, representing close to 40% of Straumann premium implant volumes

- iGuide connects digital planning with guided implant treatment, improving efficiency and strengthening the premium workflow proposition

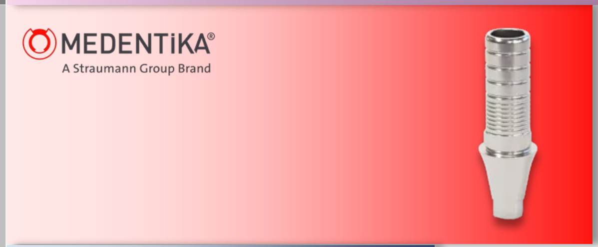
INVESTING IN CHALLENGER EXPANSION

GLOBAL

Neodent continues to scale globally through further investments into:

- Go-to-market capabilities in key geographies
- Education to accelerate customer adoption
- Capacity expansion in Curitiba

REGIONAL

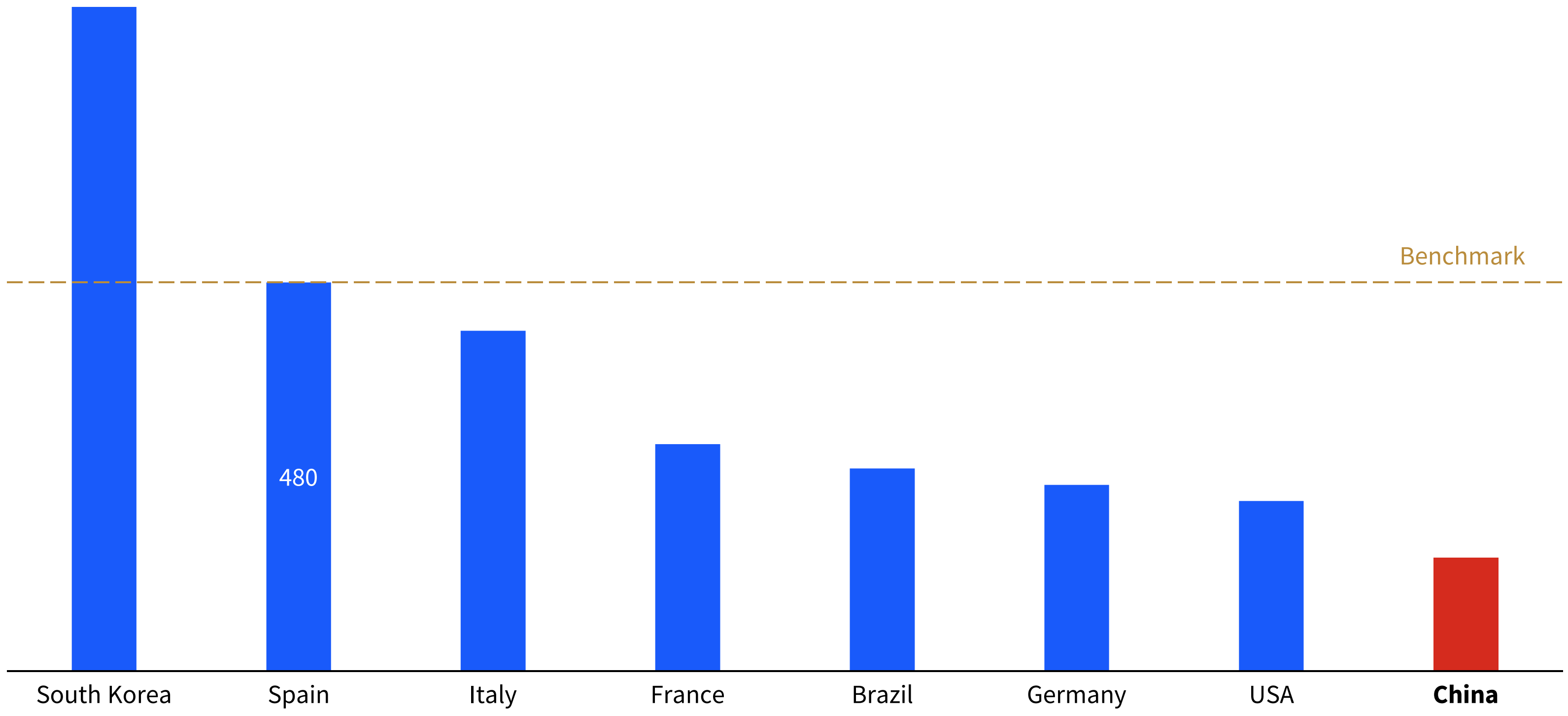


Medentika builds on its leading MPS abutment system, compatible with all major implant systems, and a locally developed implant line for China

Anthogyr expands its reach in EMEA with the versatile Axiom X3 implant system, combining clinical differentiation with treatment simplicity

CHINA REMAINS A LARGE, UNDERPENETRATED IMPLANT MARKET

Global implant penetration per 10’000 adult inhabitants



«Implant penetration in China remains well below mature-market levels, creating substantial headroom for long-term volume growth.»

Straumann Group estimates, assumption that 100% of adult population can afford implant treatment

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OUR GLOBAL GROWTH PLAYBOOK, ADAPTED TO WIN IN CHINA

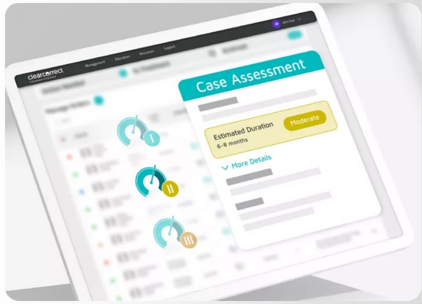
Implant market segments in China

Our winning strategy in China

- **Multi-brand, multi-price-point portfolio**
  Serving distinct customer needs from premium to challenger
- **Local manufacturing**
  lower cost base, better supply resilience
- **Local partners and education**
  Broader market access, clinician adoption and customer trust

CLEARCORRECT TRANSFORMATION PROGRESSING FAST

clearcorrect
A Straumann Group Brand



NEW CLEARCORRECT VALUE PROPOSITION GAINING TRACTION WITH CUSTOMERS

- New digital features are driving strong GP adoption, accelerating active case growth and supporting market share gains
- AI-enabled tools, especially Case Assessment, help GPs treat more patients and start more active cases
- Consistent turnaround times strengthen the ClearCorrect brand with GPs, support further growth and keep us on track for break-even by end-2027

ONGOING INVESTMENTS TO FUEL FUTURE GROWTH

Innovation & Digital Transformation

Operations & Go-To-Market Initiatives

People & Culture

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2026 OUTLOOK

– GUILLAUME DANIELLOT, GROUP CEO –

UPGRADED OUTLOOK 2026[1] – CONFIRMED

- High-single digit organic revenue growth
- 140 to 170 basis points improvement of the core EBIT margin at constant 2025 exchange rates

- Significant growth opportunities in a CHF 20bn+ addressable market with strong fundamentals
- Proven business model with strong market positions amid continued volatility
- Strong innovation pipeline and transformation initiatives fueling future growth

[1] as communicated in June 2026, barring unforeseen events

ANY QUESTIONS?

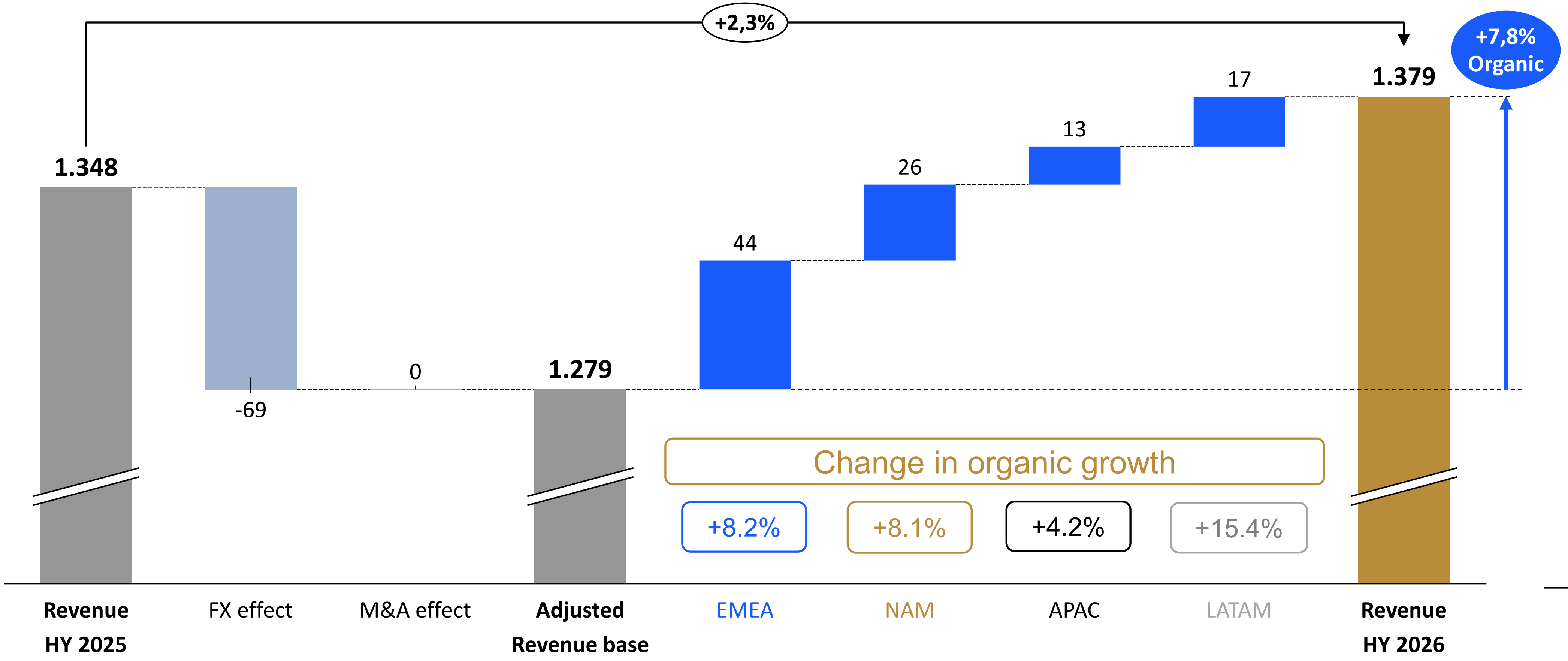
CALENDAR OF UPCOMING EVENT

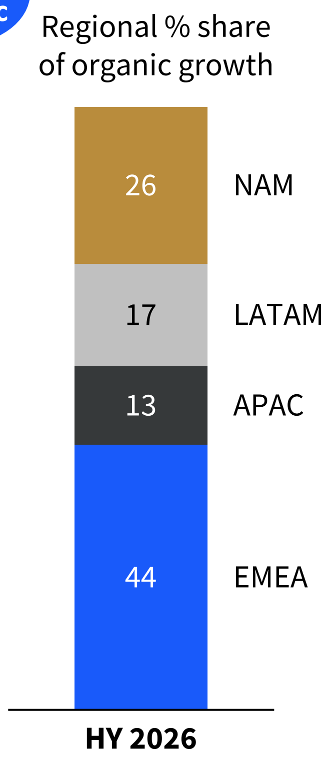
2026	Event	Location
20-21 Aug	Octavian Roadshow	Zurich & Geneva
1 Sep	Octavian HC Field Trip	Basel
2-3 Sep	Bernstein Roadshow	Copenhagen & Stockholm
2 Sep	BNP Paribas Bus Tour	Basel
9 Sep	Goldman Sachs European MedTech Conference	London
22-23 Sep	Bank of America Global Healthcare Conference	London
25 Sep	Barclays EU MedTech& Life Sciences Investor Trip	Virtual
30 Sep-27 Oct	Quiet period	
28 Oct	Third-quarter 2026 results	Webcast


THANK YOU.

REVENUE DEVELOPMENT HALF-YEAR 2026

(in CHF million, rounded)





CORE RESULTS RECONCILIATION

H1, 2026 (in CHF 1 000)	IFRS	M&A	Impairments	Legal cases	Pension plan settlements	Other	CORE
Revenue	1 379 469						1 379 469
Cost of goods sold	(386 854)	60				(20 816)	(407 611)
Gross profit	992 615	60				(20 816)	971 858
Other income	8 194						8 194
Distribution expense	(268 111)	2 949					(265 162)
Administrative expense	(382 138)	5 050		18 000	(991)		(360 079)
Operating profit	350 560	8 059		18 000	(991)	(20 816)	354 811
Finance income	43 032	(4 977)				(741)	37 315
Finance expense	(73 787)	10 845					(62 942)
Share of result of associates	(6 483)						(6 483)
Profit before income tax	313 321	13 928		18 000	(991)	(21 557)	322 701
Income tax expense	(62 641)	(1 453)		(2 493)	137	5 734	(60 716)
NET PROFIT FROM CONTINUING OPERATIONS	250 680	12 475		15 507	(854)	(15 823)	261 985
Loss from discontinued operations, net of tax	0						0
NET PROFIT	250 680	12 475		15 507	(854)	(15 823)	261 985
Attributable to:							
Shareholders of the parent company	249 703	12 434		15 507	(854)	(15 823)	260 967
Non-controlling interests	977	41					1 018
Basic earnings per share (in CHF)	1.57						1.64
Diluted earnings per share (in CHF)	1.57						1.64
Basic earnings per share continuing operations (in CHF)	1.57						1.64
Diluted earnings per share continuing operations (in CHF)	1.57						1.64
Operating profit	350 560	8 059		18 000	(991)	(20 816)	354 811
Depreciation, amortization and impairment	84 779	(8 059)					76 720
EBITDA	435 339			18 000	(991)	(20 816)	431 531

[1] Consolidation result former associates

HALF-YEAR 2026 CORE FINANCIALS AT A GLANCE

Core net profit at 19.0%

	HY 2026[1]	% of Revenue	Change in % CER[2]	Margin Change CER[2]
REVENUE	**1 379**		**+7.8%**	
COGS	-408	29.5%		
GROSS PROFIT	**972**	**70.5%**	**+6.9%**	**-50 bps**
Operating expenses	-625	45.3%		
Other Result	8	0.6%		
EBIT	**355**	**25.7%**	**+11.9%**	**+95 bps**
EBIT Margin at 2025[3]		**26.9%**		**+101 bps**
Financial result	-26	1.9%		
Associates	-6	0.5%		
Income tax	-61	4.4%		
NET PROFIT (from continuing operations)	**262**	**19.0%**	**+15.7%**	**+130bps**
Loss from discontinued operations	0			
NET PROFIT	**262**	**19.0%**	**+16.1%**	**+136 bps**
Basic EPS[4]	**1.64**			

[1] in CHF million, rounded; except EPS
[2] FX adjusted at 2026 Constant Exchange Rates (CER)
[3] 2025 Full-Year Average FX rates
[4] continuing operations

HALF-YEAR 2026 IFRS FINANCIALS AT A GLANCE

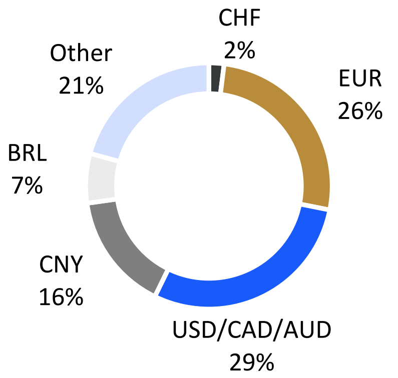
IFRS net profit at 18.2%

	HY 2026[1]	% of Revenue	Change in % CER[2]	Margin Change CER[2]
REVENUE	**1 379**		**+7.8%**	
COGS	-387	28.0%		
GROSS PROFIT	**993**	**72.0%**	**+9.6%**	**+118bps**
Operating expenses	-650	47.1%		
Other Result	8	0.6%		
EBIT	**351**	**25.4%**	**+21.3%**	**+282 bps**
Financial result	-31	2.2%		
Associates	-6	0.5%		
Income tax	-63	4.5%		
NET PROFIT (from continuing operations)	**251**	**18.2%**	**+25.8%**	**+260 bps**
Loss from discontinued operations	0			
NET PROFIT	**251**	**18.2%**	**+26.3%**	**+266 bps**
Basic EPS	**1.57**			

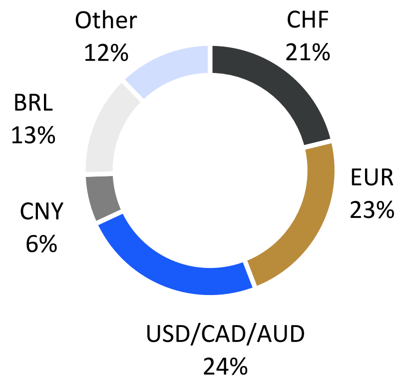
[1] in CHF million, rounded; except EPS
[3] 2025 Full-Year Average FX rates
[2] FX adjusted at 2026 Constant Exchange Rates (CER)
[4] continuing operations

CURRENCY EXPOSURE

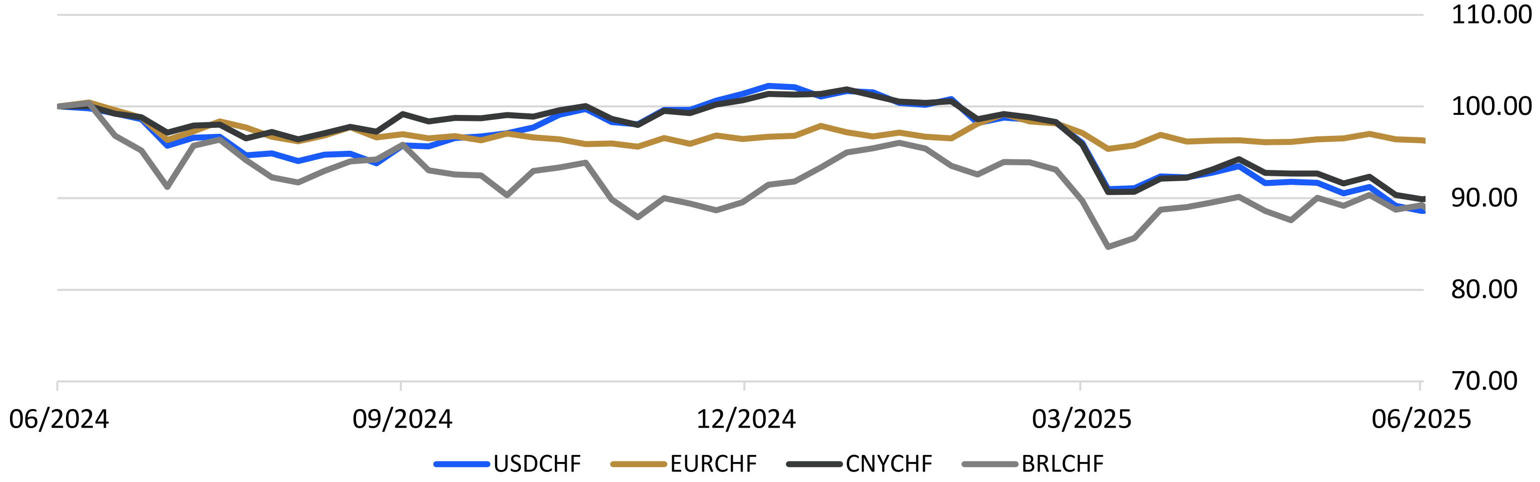
Revenue breakdown H1 2026



Total cost breakdown H1 2026



Exchange rates development 2024 – 2026



Average exchange rates (rounded)					Closing	FX sensitivity (+/- 10%) on HY	
		2024	2025	Jun 2026	Jun 2026	Revenue	EBIT
1	EURCHF	0.951	0.936	0.920	0.922	+/- 36m	+/- 13m
1	USDCHF	0.879	0.834	0.789	0.810	+/- 35m	+/- 13m
1	BRLCHF	0.164	0.149	0.152	0.156	+/- 9m	+/-5m
1	CNYCHF	0.122	0.116	0.115	0.119	+/- 21m	+/- 15m

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